



## **PROGRAM STATUS REPORT**

### **Fiscal Year 2006-2007**

#### **Executive Summary**

In 2006 Global Partners for Development showed steady forward progress in several key areas. We newly funded a greater number and diversity of African community development projects positively affecting more people than any time in our history.

We funded and provided management support to a first-ever Grassroots African Women's Conference that provided health, education and economic training benefits to women throughout East Africa, as Conference participants brought their newfound skills home and made them available to their women's group members, organizations, and communities.

We took great strides in advancing our 5-year plan to build our project management infrastructure with our Kenya, Tanzania, and Uganda Country Coordinators, leading to improved project oversight, assessment, and reporting. We built capacity for more local management of projects by adding expertise in bookkeeping, construction management, farm animal veterinarian services, and tutoring for our girls' scholarship recipients.

With this added local expertise, project results have been enhanced for the long term. With our previously supported dairy cow projects in Uganda and Tanzania, for example, milk production, animal survival, and the heifer pass-on program continue to improve long beyond initial funding, as the program effects reach more families. One women's group of 20 members received an initial 10 cows and, with quality breeding and Global Partners periodically boosting the project with several additional cows, has passed on heifers to 30 new members and 3 other women groups with more than 60 additional women. As a result, previously prevalent protein deficiencies among children have been eradicated.

The gift of livestock continued to boost not only family and community nutrition but also incomes and village economic vitality. In Uganda, Dinah Kaheru parlayed her gift of chicks to egg and broiler sales, then used the income to plant a small banana plantation, bought goats to raise and sell, and has now constructed an outdoor oven for baking bread, all producing sufficient income to send her children to school. Her friend Karen turned her chick-raising into a nursery business with 2,000 trees. With new entrepreneurial skills and a healthy cow, Mrs. Dorcas used capital created from milk sales to start a piggery earning her the title of best pig breeder in the sub-district, and then to fulfill her life long dream, built a multi-classroom nursery school to provide pre-school education to the village children.

More of our project partners are developing programs that reinforce other projects. For example, Global Partners' initial construction of primary school classrooms in remote

northern Tanzania inspired the local community so strongly, seeing that education of boys and girls was possible, that they sold cattle to pay for two additional classrooms and worked with nearby Serengeti National Park to contribute materials for two more.

The presence of the new school acted as a community focal point and we assisted their developing a clean water source and water storage tank nearby, accessible to all and improving health, productivity, and school attendance as diseases were less evident. Construction of 3 dams in the area, initiated by village leaders and financially supported by the sale of livestock and by Global Partners, store seasonal rains allowing the Maasai people who have traditionally been semi-nomadic herders to settle in one location year round. As a result, agricultural practices have flourished leading to increased availability and diversity of local foods, greater knowledge of land use rights, environmental protection, and the building of social networks for greater economic and political influence.

With Global Partners support and construction of a dormitory for girls to provide a safe, controlled environment for their studies, our local partner organization in Loliondo, Tanzania took control over a previously grossly mismanaged secondary school. Under new management in the first year, the school moved from near the bottom academically to become one of the top two secondary schools in the district. The school is becoming a focal point for educating Maasai girls, breaking longstanding discrimination against girls' education and creating the next generation of leadership.

Throughout the many secondary schools in East Africa where we have placed girls in our scholarship program, we anticipate that when test results are in for this year, more scholarship girls than ever will be accepted to post-secondary school academic placements.

In western Kenya, Global Partners provision of medical equipment, clean water, dependable electricity, and maternity ward infrastructure improvements allowed a rural hospital to be approved for insurance cases from the major national medical insurer. With the boost to hospital income, community outreach and AIDS home care services were able to be initiated and supported, extending the dedicated staff's positive influence to thousands more people.

During the previous year we increased our support of local organizations providing essential health and medical care services by shipping more than \$2 million in medical equipment, supplies and medicines. Items included surgical instruments, medical books, exam tables, hospital beds, wheelchairs, microscopes, baby scales, autoclaves, electrocardiograph unit, and much more. These goods were distributed to rural medical facilities serving the primary care needs of 600,000 people. With lives saved and improved health through provision of medicines and services, human productivity has been greatly increased.

These are examples of maturing, self reinforcing programs that will have "ripple effects" well beyond initial projections. During this last year, we have seen more than ever that investing for reduction of the worst ravages of poverty in Africa has everything to do with finding and supporting trustworthy and capable community leaders. Placing resources in great hands, coupled with management structures that propel rather than inhibit innovation and success, is a strategy vital for sustainability and improved education, health, and economic potential.

## **Accomplishment: Grassroots African Women's Conference**

We are proud to report that in December, 2006 and in conjunction with our partner Mama na Dada Africa, Global Partners sponsored the first Grassroots African Women's Conference in rural Bondo, Kenya. This was a significant event for hundreds of African women, many of whom had never before left their home villages. 513 women attended from Kenya, Uganda, Tanzania, Rwanda, Southern Sudan, South Africa, Zambia, North America and Canada. By bringing together a wide range of women, the conference provided a very valuable opportunity for women to meet and learn from the experiences of others.

Some of the key needs identified by the rural African women included the education of girls, broken families, and external issues such as clean drinking water and the environment. The two leading issues that emerged in the course of the conference were:

- Family expansion due to death of spouses who leave behind orphans, the major culprit being HIV/AIDS; and
- children's education.

The women emphasized that they need a "hand up" and not a "hand-out." What was emphasized repeatedly and featured in group discussions is that there is an urgent need to develop the capacity of women individually and as groups, to enable them to organize, learn leadership and communication skills, and become involved in decision making both at household and policy level. The conference themes of health, food security, environment and economic empowerment will only become a reality if women's capacity is developed. The women told many success stories about projects initiated by the women with no external assistance and based on real individual, group and communal needs. But these successes occurred in isolation when, if made known generally, the solutions would have aided many other communities.

Efforts are being made so this conference is not viewed as one among many "*start and stop*" projects, which end up giving women false hopes of improving their lot. Plans are underway to create training programs to teach women communication and managerial skills. We know of many of the returning women's efforts to share their knowledge widely, involving scores of other women's organizations and thousands of women. Global Partners is working with Mama na Dada Africa to develop ongoing leadership trainings programs.

## **Project Support in FY 2006/2007**

Over 80% of Global Partners program funds go to the development of clean water sources and education. Clean water has many direct effects on the health and well being of communities. People who are suffering from the myriad of water borne diseases cannot take full advantage of other aspects of sustainable development.

Education is the key to the elimination of poverty and an improved future for the next generation of East Africans. With the diminished chance to survive through farming as their grandparents and parents did before them, a good education is vital for entry to the world of economic opportunity that young people will encounter as African commerce expands.

## **Water Development**

- 5 clean water projects
- Types of projects: pipelines, storage tanks, domestic access points, rainwater harvesting systems, dam construction
- 22,000 people positively affected by these projects

## **Education**

- 2 girls dormitories completed housing approximately 144 girls, one more under construction, 3 being planned
- 5 primary school classroom construction projects in three communities
- 4 outreach projects including adult literacy and educating street children
- Secondary school scholarships for over 230 girls
- Continuing academic and vocational education support for 19 girls from the 1<sup>st</sup> graduating class of scholarship girls
- 2,500 people positively affected by these projects

## **Health and Medical**

- 4 rural medical dispensaries/clinics completed or under construction
- Training program to train home care workers for AIDS patients
- Nutrition program for children living in urban slums
- 4 in-kind shipments to Uganda and Tanzania of medical supplies, equipment and medicines, total value \$2,092,787 at a cost to Global Partners of \$35,000
- AIDS education projects funded
- 250,000 people positively affected by these projects

## **Farm Animals for Nutrition and Income**

- 4 new zero grazing dairy cow projects to provide increased protein and additional income for women and their families
- 4 existing zero grazing projects received funds for expansion
- Zero grazing programs are now into the third generation of women's cooperatives as the original group passed on the gift of first-born female offspring to another women's group which has now passed it on to a third group
- 200 women's group members received a cow or a pass-on heifer and 2,000 villagers positively affected thanks to newly available milk sources

## **Women's Economic Development**

- New micro lending project in Tanzania to support women's small business start-ups and expansion
- Support for the expansion of a Uganda tree nursery business for income generation, erosion control, and environmental protection,
- 50 women given greater opportunities for economic independence, positively affecting at least 500 extended family members

## Notable Achievements

- FY 2007/08 current operating budget = \$3.5 million; FY 2006/07 operating budget was \$3.0 million
- FY 2006/07 efficiency rating based on Form 990 results = 90.4% of funds used for program activities, up from 87% for FY 2005/06
- Charity Navigator, the web-based, premier non-profit rating service, gave Global Partners its highest 4-star rating for the fourth year in a row, an achievement reached by less than 4% of U.S. charities
- The Schweitzer Institute of Chapman University, Orange CA, bestowed its Albert Schweitzer Award of Excellence for 2006 on Global Partners for Development, for its humanitarian work in Africa

## Planning for FY 2007/08

### Clean Water Development

Global Partners expects to both expand existing clean water capacity and create new sources and storage facilities. Currently under construction are rainwater harvest systems in 3 locations in Northern Tanzania, with proposals for more. These systems use existing metal roofs to collect the water and deliver it via gutters to storage tanks. The systems are elegantly simple and effective as they provide schools with a ready supply of clean water so children can study rather than walk for water, clinics can support medical needs, and homes where the systems are shared communally can extend water availability into the dry seasons, saving women hours of time previously spent fetching water from distant sources.

Clean water supply projects are proposed and will likely find donor support for well construction in Kenya and Uganda, protecting springs and building holding tanks in remote, arid villages in northern Tanzania, and expanding existing gravity water systems with new tanks, extending pipes to new sub-villages, and providing domestic access points.

Dam construction and reconstruction in Tanzania will be a high priority after the torrential rains and floods of the winter of 2007, where two existing dams suffered failures, one partially and one fully. Fortunately, donors have recognized the plight of villagers who rely on the dammed water for their survival and the survival of their precious livestock, so we anticipate work on improvements to 3 existing dams and the construction of at least one additional. With the assistance of water engineers both in Africa and the U.S., we have modified the requirements that must be met for such construction in the future. Each of these dams must be worked on during the upcoming dry season in preparation for the next rainy season, so that the cycle of availability of year round water is not broken again.

### Education

The third dormitory for secondary school girls will be completed this year and at least one and possibly 2 other dormitories will be started. Having safe places where they can concentrate on their studies close to the secondary schools they attend, has led to significant

improvement both in their academic performance and in the girls' willingness to undertake leadership roles in their schools and communities. This was demonstrated by those girls chosen to represent their schools at the Grassroots African Women's Conference in December, 2006. Also, by living in the dormitories the girls learn from their peers, matrons, and teachers about expanded options in life, including delayed marriage and child-bearing, vocational training for skill building, and how to speak up for themselves in the face of sometimes discriminatory cultural restrictions

Global Partners anticipates the need to continue to assist with classroom construction especially at primary schools to keep up with the demand. Tanzania in particular has benefited from the International Monetary Fund's good governance debt relief program so that it can use more federal funds for secondary school construction. But primary classroom construction continues as a tremendous need as more parents realize the benefits of education and send their children to local schools, which puts a great strain on limited resources, where classes of 100 children are not unusual.

To meet the needs of the next generation, Global Partners also plans to help construct and equip science laboratories and computer centers in pilot programs at secondary schools.

One area of needed improvement is teacher housing, but donors have not readily understood the problem. In East Africa the quality of teaching at a local school, especially in rural areas, depends on the housing that the school can provide the teacher. Decent housing for teachers is not a luxury, but rather a necessity for maintaining education standards.

With our girls scholarship program starting 6 years ago, this year will see the third class of scholarship girls graduating from secondary school. For those girls who excel academically, we will increase our support for their attending post-secondary education, and we will continue to choose a select number of girls for vocational training courses. Thanks to our newly funded Butterfly Project, we will also be able to offer University Scholarships for several girls, providing an attractive incentive for girls who aspire to loftier goals.

## **Health and Medical**

During the current year Global Partners will join in celebrating the opening of two new rural dispensaries offering services most needed in areas with no accessible health and medical care whatsoever. Services will include maternal and child health, pre and post natal care, birthing, immunizations, and primary care. Work will continue on an additional dispensary to serve the needs of thousands of people in Karagwe District, Tanzania, and with donor support, we could build additional facilities to serve tens of thousands more as the plans, budgets, and proposals exist awaiting funding.

We will continue to expand our program in partnership with Direct Relief International (DRI) to ship medical equipment, supplies, and medicines to our partner organizations including the Municipality of Jinja, Uganda and Karagwe Development and Relief Services, Tanzania. We are also planning shipments to Crescent Medical Aid and Matata Hospital in Kenya, contingent on DRI's trust that Kenya shipments will not fall prey to corruption at the port of entry. With this program we are able to multiply donor support a hundredfold. DRI receives and warehouses the donated goods, Global Partners pays an administrative fee

for shipping, and the recipient organization in Africa clears customs and arranges for local transportation and distribution. This program has saved countless lives since its inception.

### **Farm Animals for Nutrition and Income**

Global Partners will continue to support women's groups in Uganda and Tanzania in raising animals for sustenance and profit. At any given time, we have up to a dozen farm animal projects approved for funding and awaiting donor support. These projects are very popular in their practical and immediate injection of a valuable resource into the lives of impoverished rural families.

Our focus will also be in building management support and improved veterinary care for the 30+ women's groups who have received past support. As much as providing new cows or goats, continuing to encourage the promulgation of offspring from existing livestock will positively affect many new recipients, as well as add to the knowledge base for animal care.

### **Women's Economic Development**

Global Partners anticipates supporting more micro lending and revolving loan programs as we develop effective oversight for these types of projects. Our past supported women's credit programs have been invariably successful in providing many women with capital for small business start ups and expansion, leading to improved household incomes, more children attending school, payments for health care expenses, home construction, and much more. We next expect to expand access to these funds for greatly increased numbers of women. We will explore making greater regional use of the expertise of our Uganda Program Coordinator, Rev. Reuben Tusingwire, who has considerable expertise in starting and managing village banking and credit programs with women's groups in Uganda.

Another exploration of economic potential we will pursue is with our Tanzania partner organization KADARES, which has plans and expertise to expand warehousing of coffee crops to facilitate fair pricing for thousands of local farmers. While a potentially unusual venture for Global Partners, the program has the potential to strike an enormous blow to the poverty experienced by small farmers who cannot compete with the major growers. As Global Partners moves forward, there will be no shortage of need for funds and expertise. .

### **Summary**

Global Partners for Development is poised to grow considerably in FY 2007/08 not only in the number of programs supported but also in the type of support that we offer. We learned from the Grassroots African Women's Conference that training programs for leaders are vital if the type of sustainable development that we have been working towards is to expand to meet future needs. Both the physical environment that supports scarcity and need and the social structures that reinforce this situation must be altered at the grassroots level. To eliminate poverty, meeting basic needs such as clean water, a good education, decent healthcare is essential. The ability to create a sustainable economic base is crucial. In the fight to end poverty, it is vital that people learn how not to be poor.